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Today's Presenters





Alan Peng Director Nominee and CEO of Meten EdtechX





Ricky Ng CFO of Meten EdtechX





Charles McIntyre Chairman and CIO of EdtechX Independent Director Nominee of Meten EdtechX





Benjamin Vedrenne-Cloquet CEO of EdtechX **Independent Director Nominee** Of Meten EdtechX

Overview



Background

Pro Forma
Ownership &
Valuation

Alignment of Equity Interest

Key Investors Support

Governance

Timing & Conditions

- Meten International Education Group ("Meten") entered into a definitive merger agreement with EdtechX Holdings ("EdtechX" or "EDTX") on December 12, 2019;
- The combined company will assume the name Meten EdtechX Education Group ("Company" or "MetenEdtechX") and receive the new symbol "METX" post closing
- Meten management and shareholders to own 81% at close of the merger;¹
- Pro forma equity value \$649 million, \$614 million firm value:
 - Implies 19.3x 2020E adjusted EBITDA; 28.5x 2020E adjust net income, respectively
- Meten management subject to performance vesting thresholds to receive up to 11,000,000 earn out shares:
 - 4,000,000 vested if the closing sale price exceeds \$12.50/share for 20 out of 30 trading days by 2022YE
 - 7,000,000 vested if the closing sale price exceeds \$15.00/share for 20 out of 30 trading days by 2023YE
- 50% of the Meten founder shareholders subject to a 6-month lock-up or when the share price exceeds \$12.50; the other 50% subject to a 1-year lock up
- EdtechX has entered into Forward Purchase Agreement ("FPA") with Azimut Enterprises ("Azimut") to purchase up to \$20 million;
- Target to raise up to \$100 million in total including up to \$20 million in PIPE
- The board of Meten EdtechX will consist of 9 directors:
 - EdtechX will nominate 2 directors who will serve for 3 years from closing; Meten will nominate 4 directors
 - 3 independent directors to be elected
- Minimum cash requirement for deal close is \$30 million²;
- Transaction expected to close by March 30, 2020

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Company Overview





English & Future Skills For Chinese Students and Young Professionals

We provide industry-leading

English language education and training services using cutting-edge online delivery and strategic retail presence





No.1 omnichannel general adult ELT player in China¹











No.1







Largest online general adult ELT player in the omnichannel general ELT market in China¹

Offline player with the **WideSt** geographic coverage in the general ELT market in China²



Registered users³





~16k

Online teachers



45k

Students enrolled4









Students enrolled⁴

Core Service Offering

Online ELT

General adult ELT

Junior ELT

Overseas training services

China Education Competitive Landscape





Profitable Market Leader in Adult ELT

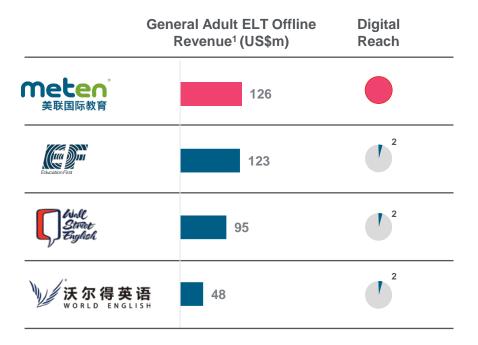




Profitable ELT competitor with extensive omnichannel (retail and digital) distribution

	Profitable ¹	Omnichannel Retail + Digital
meten ° 美联国际教育	\checkmark	√
有道youdao	×	×
₯51Talk	×	×
流利说 [®]	×	×

#1 General adult ELT competitor with an integrated digital offering



Efficient Omnichannel Business Model



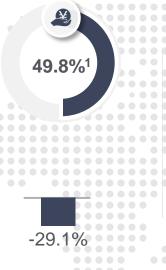


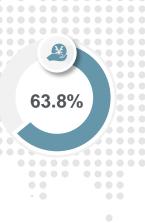
Marketing Efficiency and Profitability vs Pure Online Peers















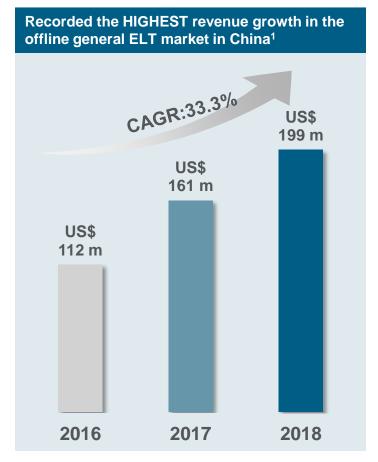


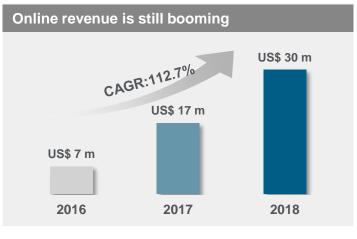


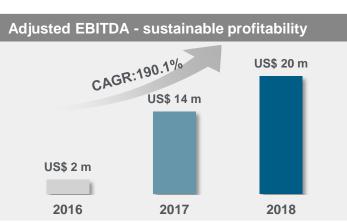
Strong Growth Trajectory and Sustainable Profitability

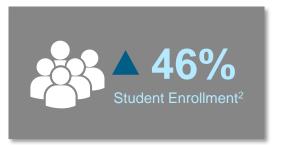


























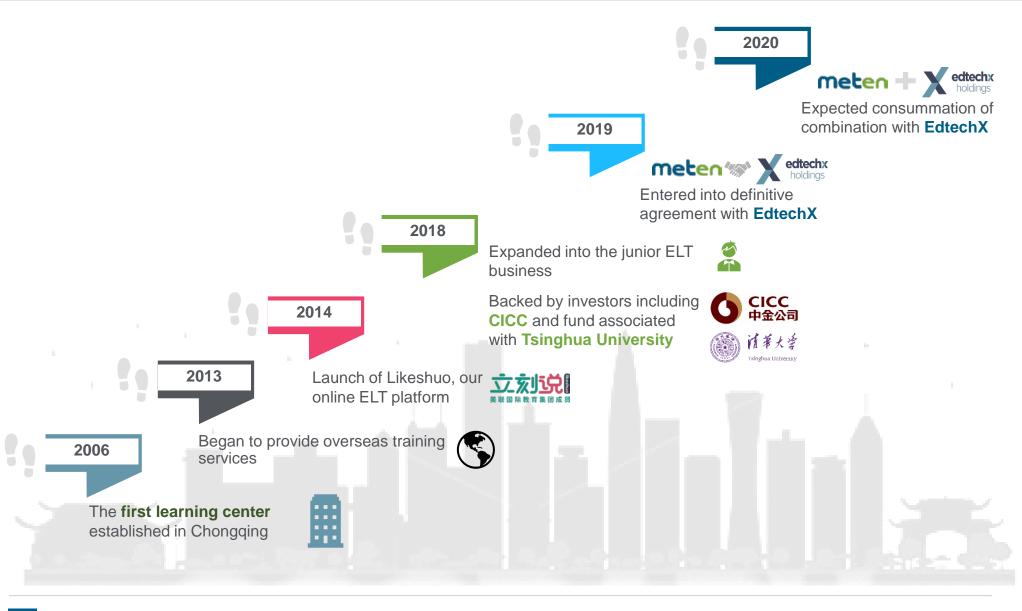


1. According to Frost & Sullivan, Meten recorded the highest revenue growth from 2016 to 2018 among the top five companies in terms of 2018 offline general ELT revenue in China; 2. CAGR from 2016 to 20183; 3. According to Frost & Sullivan, only include revenue from offline general ELT services

Established Track Record in ELT











Investment Highlights







- Leading English service provider with established track record and strong brand recognition
- Operating in an attractive market with high growth potential
- 3 Highly efficient omnichannel business model
- Outstanding network expansion capabilities with widest presence in tier 2 and 3 cities
- 5 Excellent acquisition and integration capabilities
- Superior teaching quality and student satisfaction underpinned by cutting-edge technology
- Experienced and innovative management team with high standards of corporate governance



Leading English Service Provider with Established Track Record and Strong Brand Recognition













Highest Revenue Growth Rate in China's Offline General ELT Market² (2016-2018)

Awards and Accreditation

Market in China¹

VENTURE50

 Zero2IPO Group's Venture 50 list of the Most Investment-Worthy enterprises in China in 2017



 The ONLY official language service provider of the 26th Universiade in 2011



 Ranked FIRST in terms of gross billings for the day among English language training service providers who participated in the "Singles' Day" nationwide promotion activity on Tmall.com in 2019³











Operating in an Attractive Market with High Growth Potential



13/18 CAGR

19.0%

23.3%

14.1%

17.9%

Sectors

Total ELT

General

365.9 (US\$51.2bn)

154.0

(US\$21.5bn)

4.8%



18/23E

CAGR

20.7%

13.6%

18.1%

Fast-growing general ELT market with a low penetration rate¹

Total Revenue of China ELT Market

(Unit: Billion RMB)

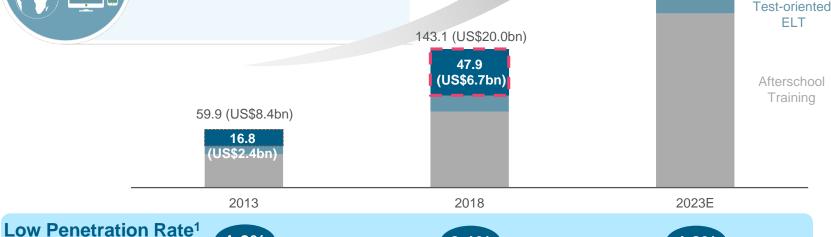


- 1.4bn population in China with **1.1bn adults** in 2018
- Increasing disposable income and expenditure on education and training
- Growing number of students studying abroad
- Advancements in Internet Technology and customer access



- Highly concentrated in **Tier 1 cities**²
- More demand in Tier 2-4 cities²

1.0%



2.1%

Source: Frost & Sullivan Report

of General ELT Market

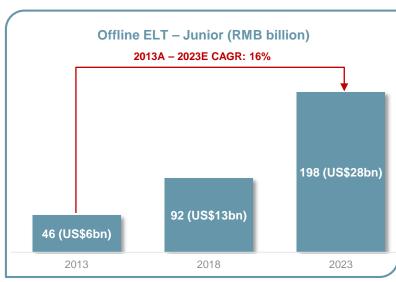
^{1.} Defined as the ratio of the total enrollment of general ELT services divided by the total urban population aged from three to 49 in China; 2. Tier 1 cities: Beijing, Shanghai, Guangzhou and Shenzhen; Tier 2 cities: provincial capitals, regional centers or economically developed cities; Tier 3/4 cities: small- to mid sized cities that are strategically located or have relatively developed or large local economy USD:RMB=7.1477

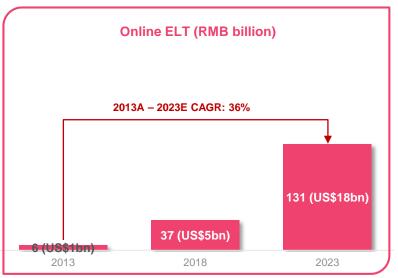




Junior ELT and online ELT are two key market segments with the highest growth potential



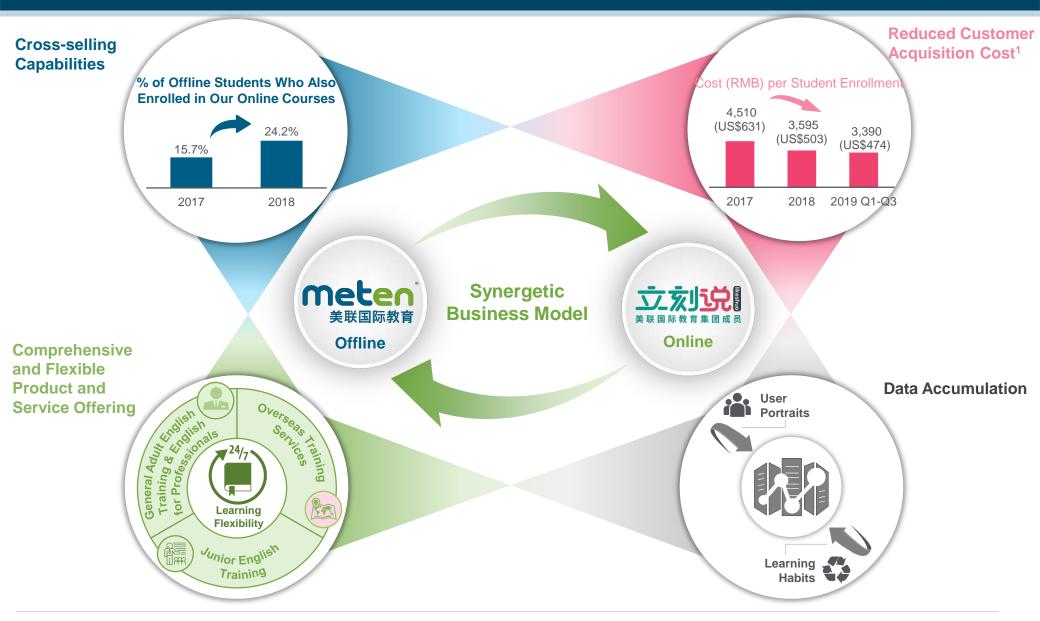




(3) Highly Efficient Omnichannel Business Model







(3)

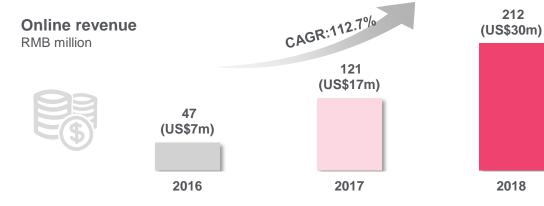
Highly Efficient Omnichannel Business Model (cont'd)

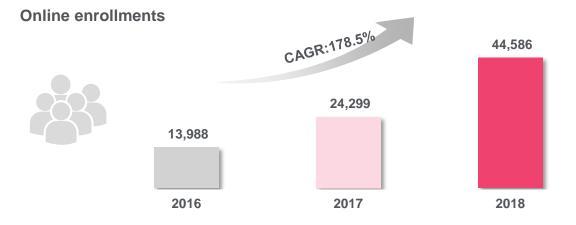






Rapid growth of digital revenue since the launch of Likeshuo





Made up for the deficiencies of traditional pure offline model



Solved pain point of long commute time in tier 1 cities



Easy access anywhere and anytime



Effective and personalized learning at an affordable price



(3) Highly Efficient Omnichannel Business Model (cont'd)





Comprehensive and engaging online product offerings

✓ Typically offer one-onone private lessons and incorporate up-todate and practical real life English content



- ✓ Covering 18 topics in over 5,000 real-life **English-speaking** scenarios
- ✓ High-caliber teaching staff







Adults ELT

- Deliver customized courses to help stimulate students' interest in speaking and learning English
- ✓ Teaching materials from native Englishspeaking countries



Test preparation

- ✓ Test preparation training including SAT, ACT, TOEFL and IELTS
- √ Generally one-on-one online courses that are taught by highly experienced teachers

Simple and wellstructured interface



Variety of free open class to attract users







1.1 million¹ Registered users



200k1 Paying users



(3) Highly Efficient Omnichannel Business Model (cont'd)





Omnichannel delivery provides operational flexibility

Recent promotion activities of Likeshuo during the coronavirus outbreak¹



- 100k opportunities for free "The Brain" courses
- Free LikeABC course
- Free trial one-on-one course for students



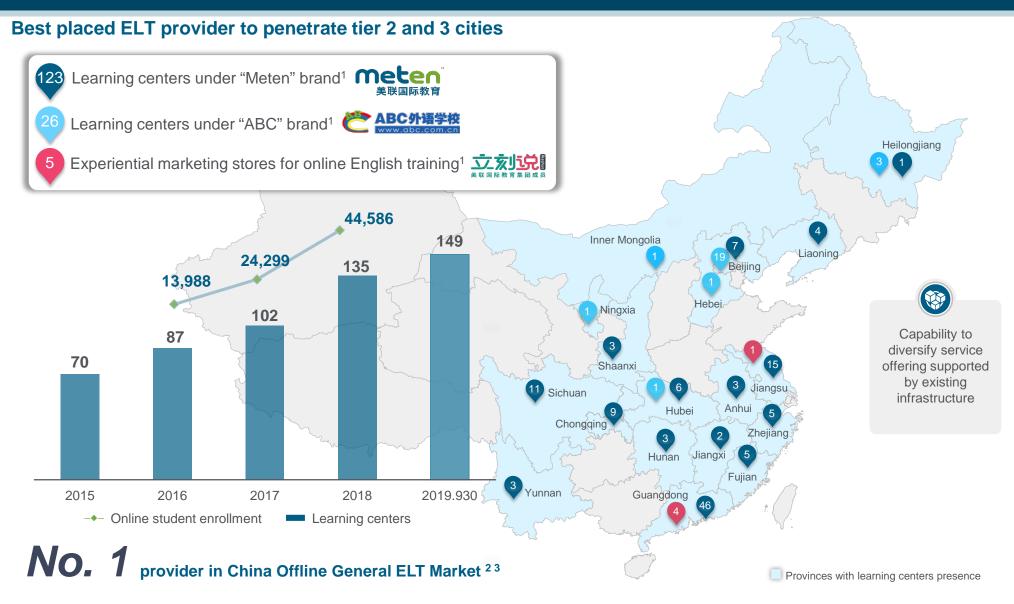
for the period between 1st and 17th February 2020 (after the coronavirus outbreak1)



Outstanding Network Expansion Capabilities







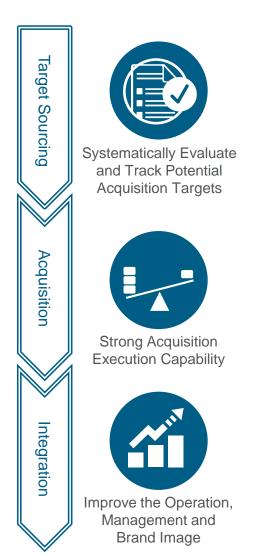


5) Excellent Acquisition and Integration Capabilities





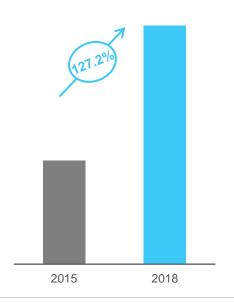
Ten potential regional targets with 300+ centers and RMB2 bn gross billings





In 2014, Meten acquired 2 learning centers in Ningbo with ~0.5x P/S

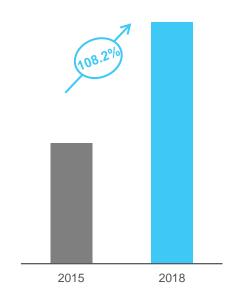
Revenue Growth Rate 2015-2018





In 2014, Meten acquired 3 learning centers in Nanjing with ~0.3x P/S

Revenue Growth Rate 2015-2018





In June 2018, Meten acquired ABC Education Group which operates **26** learning centers¹

with $\sim 1.0x$ P/S

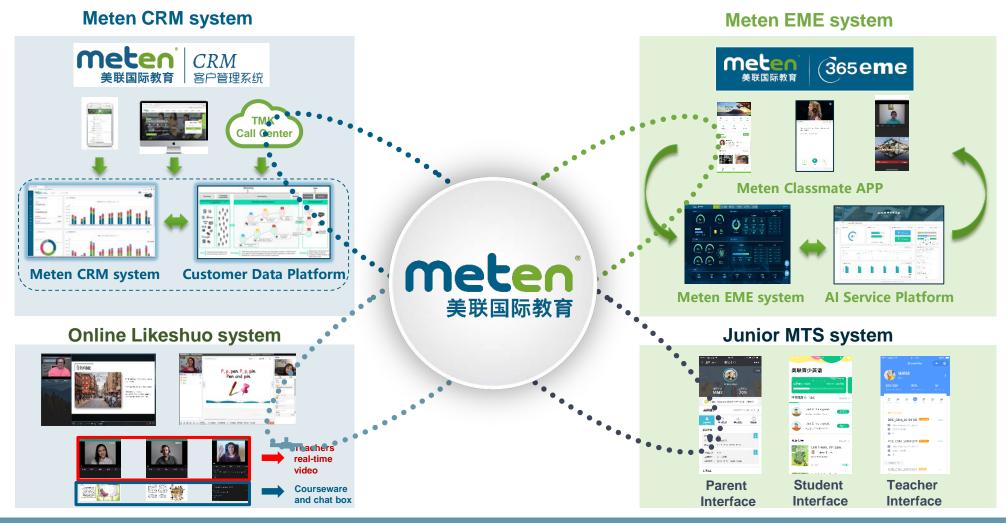


presence



of learning centers under "ABC" brand

Superior Teaching Quality and Student Satisfaction Underpinned by Cutting-Edge Technology



Both self-operated and franchised learning centers¹ are managed under centralized management systems

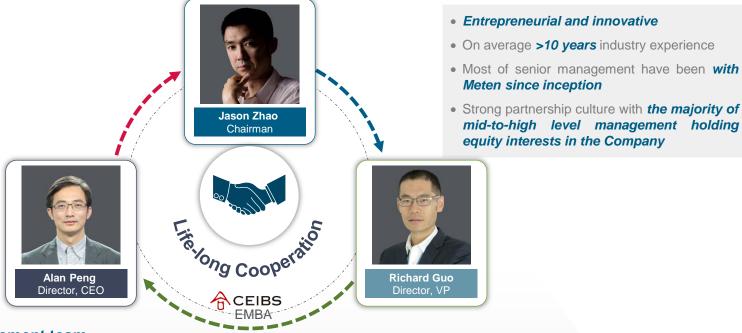


Experienced and Innovative Management Team





Strong "partnership" culture based on the shared philosophy of innovation



Highly experienced senior management team



Kevin ZhouVP, CEO of Likeshuo

TIGER



Ricky Ng CFO











Johnny He VP CEIBS EMBA





Silvia Liu VP CEIBS EMBA





Marc Zhou VP THU MBA





David Yang
Assistant President
University of Glasgow
Former executive of EF





High Standards of Corporate Governance





Board strengthened by combination with EdtechX



Jishuang Zhao

Chairman, Director Nominee

- Founder of Meten and has served as chairman of Meten's board of directors since inception
- EMBA of China Europe International Business School



Yongchao Chen

Director Nominee

- Joined Meten in May 2006 and Served as a director of Meten since April 2019
- Bachelor's degree in accounting computerization from Changsha University of Science & Technology



Siguang Peng

CEO, Director Nominee

- Founder of Meten and has served as a director and chief executive officer of Meten since inception
- EMBA of China Europe International Business School



Charles McIntyre

Independent Director Nominee



- Chairman and CIO of EdtechX Holdings (NASDAQ: EDTX)
- Co-Founder at EdTech specialist investment bank: IBIS Capital and co-founder of media long short hedge fund IBIS Capital Hedge Fund
- Former executive at PE firm Apax Partners.
- Chairman of Board of technology company: Learn Light (Corporate training ELT)









Yanli Chen

Independent Director Nominee

- Managing partner of Cornerstone Asset Management Co., Ltd
- EMBA of China Europe International Business School



Zhiye Xie

Independent Director Nominee

- General manager of Shenzhen Shenghongtao Technology Co., Ltd
- Bachelor's degree in law from Xiangtan University



Yupeng Guo

VP, Director Nominee

- Founder of Meten and has served as a director and vice president of Meten since inception
- EMBA of China Europe International Business School



Benjamin Vedrenne-Cloquet

Independent Director Nominee



- CEO and cofounder of EdtechX Holdings (NASDAQ: EDTX)
- Partner at Edtech specialist investment bank IBIS Capital and co-founder of education technology conference series EdtechX
- Previous Corporate Development and Strategy roles at listed large and midcaps Time Warner and Omnicom (NYSE), MTG (Nadsaq), Lagardere
- Chairman of Board of Trustee of French International school in London.



TimeWarner







Ying Cheng

Independent Director Nominee

- Partner of Beijing Trans Technology Co., Ltd
- Previous Financial Director of Green Energy High-Tech Group Co., Ltd. (979.HK)
- EMBA of China Europe International Business School







03 Growth Strategies



Our Growth Strategies





1

Maintain Sustainable Growth of Online Business



- Offline-to-online crossselling
- Invest in system upgrades and product developments
- Leverage support of offline network

2

Further Expand Offline Network Coverage



- Expand offline network nationwide
- Reinforce leading offline ELT brand
- Focus on tier 2-4 cities

3

Enhance and Diversify Education Service Offering



- Focus on general adult ELT business
- Diversify service offering by further expanding junior ELT business
- Develop Junior K12
 Quality Education
 program

4

Selectively Pursue Strategic Acquisitions and Partnerships



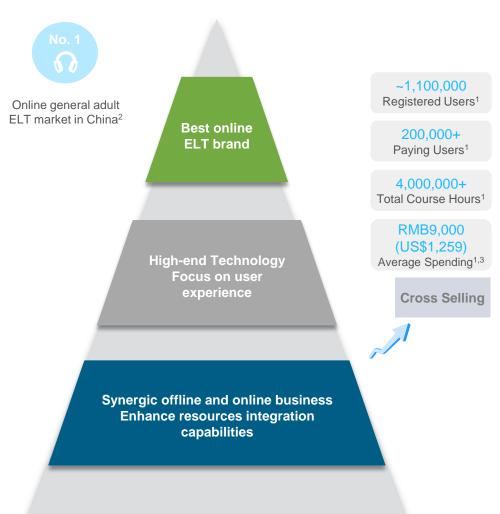
- Seek potential partnership opportunities
- Further expansion into junior ELT market
- Collaborate with non-ELT services providers and new technology companies

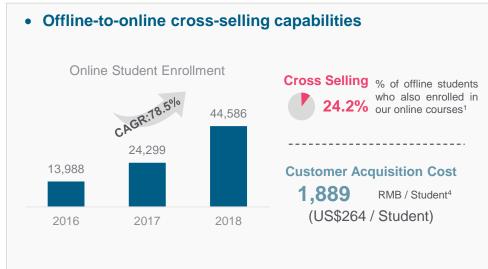
Maintain Steady and Sustainable Growth of Online Business





Omnichannel business model to facilitate growing penetration of likeshuo services





• System upgrades and product developments





(2) Further Expand Offline Network Coverage





Many provinces and regions in China are yet to be covered



Γhe Number and Gross Billings o	Self-operated Le	arning Centers in 2018
---------------------------------	------------------	------------------------

	No.	% as of total gross billings
Tier 1 ¹ City	40	37.1%
Tier 2 ¹ City	50	40.8%
Tier 3/4 ¹ City	29	22.0%

- New satellite areas in tier 1 cities with low rental costs
- Provincial capitals or regional economic centers

2

 More focus on Junior ELT centers

- Initial investment to open a center is ~RMB2 million (c.US\$0.3m)
- Payback period is 3 months and breakeven is 15 months

(2) Huge Untapped Potential in Non Tier 1 Cities in China



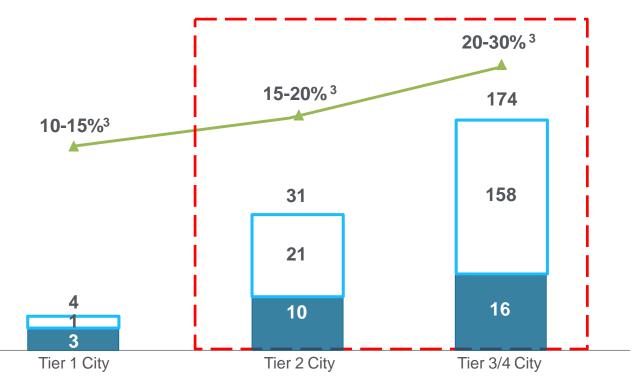


Huge untapped potential in 200+ Non Tier 1 Cities¹

No large adult & junior ELT brands in Tier 3 and 4 cities

Very limited number of foreign teachers in Tier 3 and 4 cities





Number of cities with our learning centers — Number of cities without our learning centers — Net profit margin of our learning centers









3 Further Expand Junior English K12 Training Business





Build a high-end brand with the Company's own junior brand and position the acquired ABC brand as a mid-end brand



Continue to pursue M&A opportunities and partners in junior ELT sector

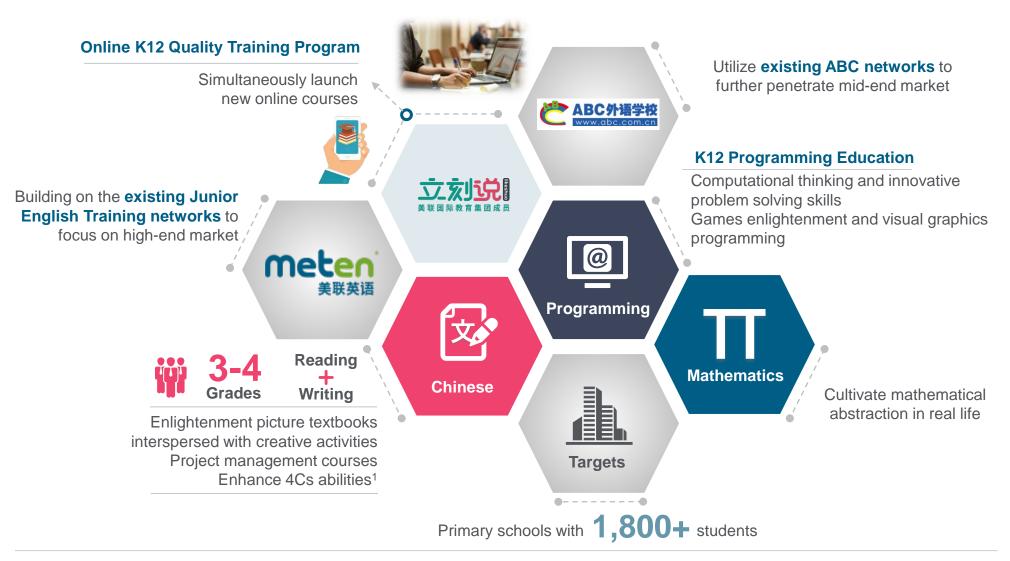


Selectively Explore Junior K12 Quality Education





Launch Junior K12 Quality Education program in March 2020



4 Leverage M&A Integration Capabilities





Greater focus on offline junior English training and general adult English training

Substantial regional presence and brand recognition

Strong content development capabilities

2

M&A Criteria

Shared values and goals

3

Utilize advanced technologies in connection with their business operations

ons **4**



Junior English K12 Training and Quality Education

Potential Targets

Leading Regional Companies Gross Billing RMB50-200m (US\$7-28m) Two Potential Provincial Leading Targets



General Adult English Training

Potential Targets

3-10 Regional Brands

Attractive Valuation

Future Strategies



Multi-brand strategy, with potential for brand unification in the long term Strong content development abilities

Strong brand and market recognition from operational

track record

Future Strategies



Future M&A related to adult business will adhere to single brand of "Meten"

Accelerate regional consolidation

Enhance targets' operational capabilities





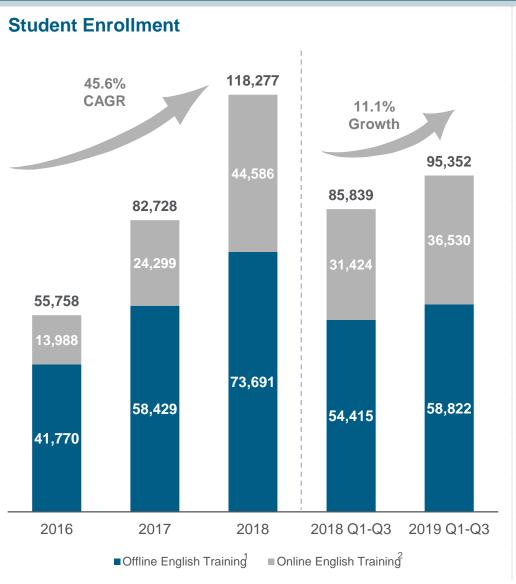
Financial Highlights

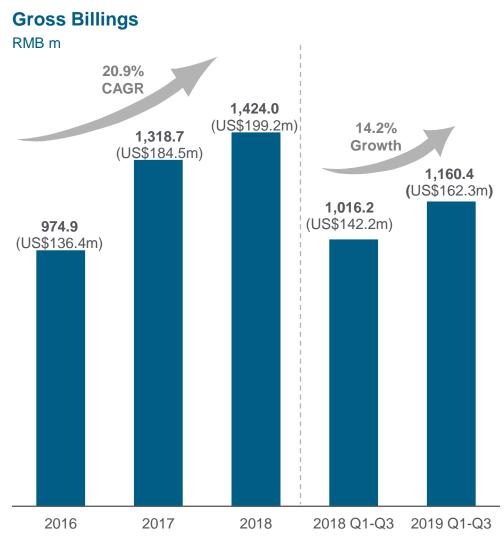


Robust Growth in Student Enrollment and Gross Billings







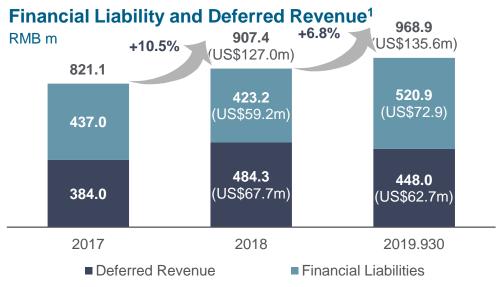


^{1.} We started to offer junior English training in January 2018 and acquired ABC Education Group in June 2018. The number of student enrollments for the year ended December 31, 2018 also included the students enrolled with ABC Education Group; 2.Student enrollment in our online English training represents the total number of student enrollments on our online "Likeshuo" platform. USD:RMB=7.1477

Revenue and Gross Billing







Increasing revenue and profit contribution from online ELT and Junior ELT

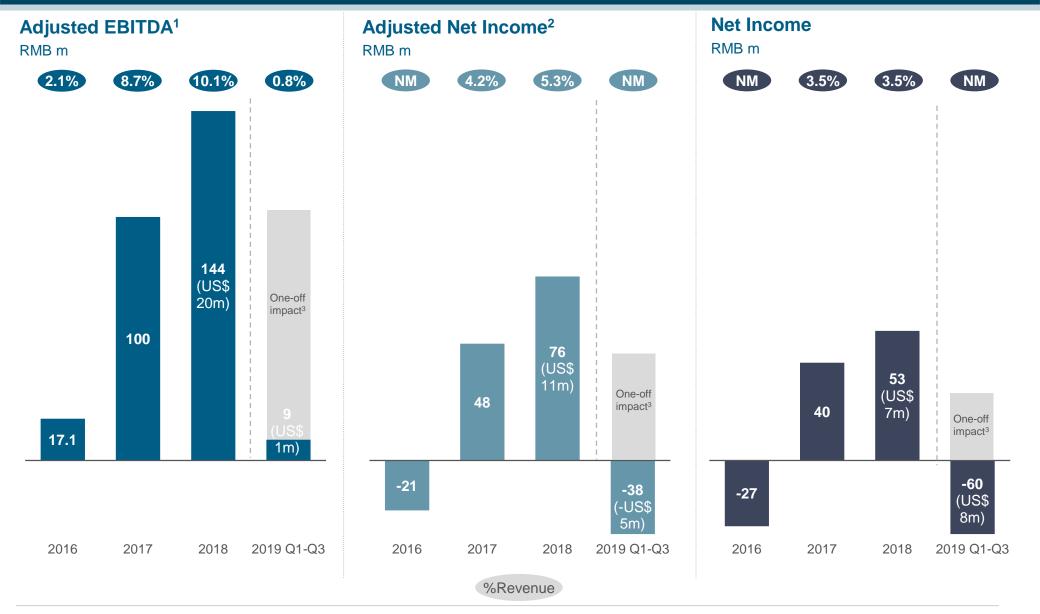


Financial liability refers to billings within refund period and deferred revenue refers to billings that cannot be refunded. USD:RMB=7.1477

Profitability Analysis: Profit Margin







^{1.} Adjusted EBITDA = Net income/(loss) - Net interest income + Income tax expenses + Depreciation and amortization + Share-based compensation expenses + One-off offering related expenses; 2. Adjusted net income = Net income/(loss) + Share-based compensation expenses + One-off offering related expenses; 3. Please refer to detailed one-off impact in page 38 and page 39.

2019 Q1-Q3 Performance and One-Off Impact





Q3 performance turned around and recorded 13% YoY increase in adj.net income

Adjusted EBITDA¹



Adjusted net income²



One-off impact - investment for the future growth

Curriculum upgrade



- Rollout collaboration with the renowned **National Geographic Learning**, completed in May 2019.
- The curriculum change resulted in a temporary decrease in our delivery of course hours and segment revenue as we focused on training teaching staff and delivering new courses in a small class settings during the initial implementation stage
- Gross billings increased with continuous demand while revenue recognition was delayed (please refer to the Appendix for details of revenue recognition)

ABC integration costs



 Following acquisiton by Meten, ABC Junior went through a management restructuring and systems upgrade

Accepting students from WEBi³



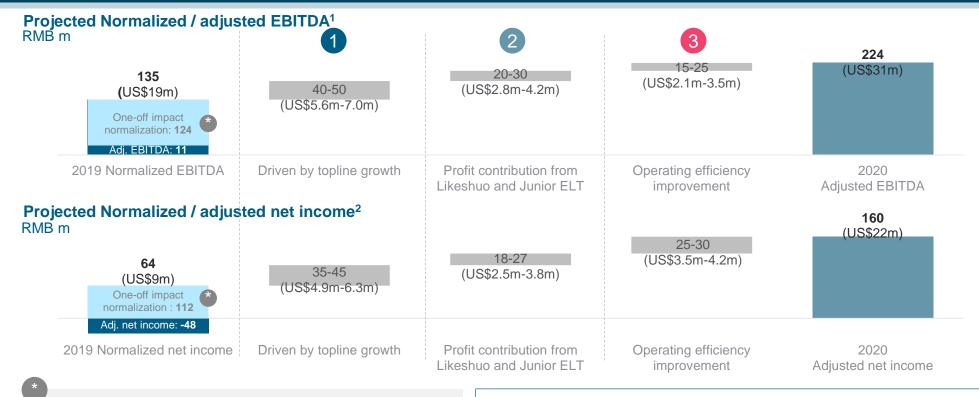
 There was a one-off accrued expense from accepting students from WEBi. Associated revenues will be deferred over the lifetime of the course delivery. We aim to convert these students into our customers after their current contracts with WEBi are concluded

^{1.} Adjusted EBITDA = Net income/(loss) - Net interest income + Income tax expenses + Depreciation and amortization + Share-based compensation expenses + One-off offering related expenses;
2. Adjusted net income= Net income/(loss) + Share-based compensation expenses + One-off offering related expenses;
3. WEBi was one of the top 5 offline general adult ELT players with 6% market share in 2018. WEBi closed most of its centers during the last several months due to financial difficulties.

2020 Forecast – Bridge to 2020 Growth









- Curriculum upgrade: RMB54m (US\$7.6m) impact on adjusted EBITDA and RMB49m impact on adjusted net income
- ABC integration: RMB50m (US\$7.0m) impact on adjusted EBITDA and RMB45m (US\$6.3m) impact on adjusted net income
- Winding down of WEBi³: Approximately RMB20m (US\$2.8m) impact on projected 2019 adjusted EBITDA (including (i) accrued expenses from providing free courses to certain number of students from WEBi to continue their classes; (ii) a decrease of student enrollment and the resulting decrease in our revenue as compared with 2018; and (iii) a decrease in course hours delivered and the resulting decrease in our revenue as compared with 2018) and approximately RMB18m (US\$2.5m) impact on projected 2019 adjusted net income

1. Growth driven by topline growth

- Revenue from the 8 and 13 self-operated centers opened in 2018 and 2019, respectively, expected to accelerate in 2020 after the ramp-up period
- Additional market share resulting from WEBi shutdown

2. Profit contribution from Likeshuo and Junior ELT4

 As the businesses mature, Likeshuo and junior segment are close to profitable in 2019, and are expected to reach profitability in 2020

3. Operating efficiency increase

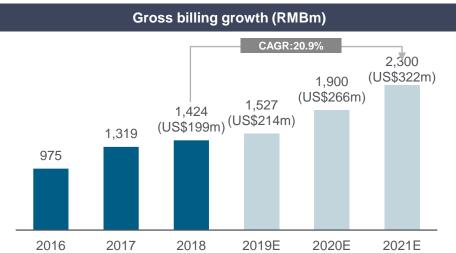
- Cost saving activities in administration
- More cross selling between online and offline / adult and junior to reduce marketing expenses
- More franchised centers to avoid loss during the ramp-up period

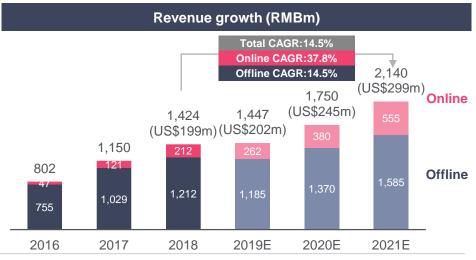
^{1.} Adjusted EBITDA = Net income/(loss) - Net interest income + Income tax expenses + Depreciation and amortization + Share-based compensation expenses + One-off offering related expenses;
2. Adjusted net income= Net income/(loss) + Share-based compensation expenses + One-off offering related expenses;
3. WEBi was one of the top 5 offline general adult ELT players with 6% market share in 2018. WEBi closed most of its centers during the last several months due to financial difficulties;
4.Including junior ELT business under "Meten" brand and "ABC" brand USD:RMB=7.1477

3-year Forecast - Key Drivers and Assumptions



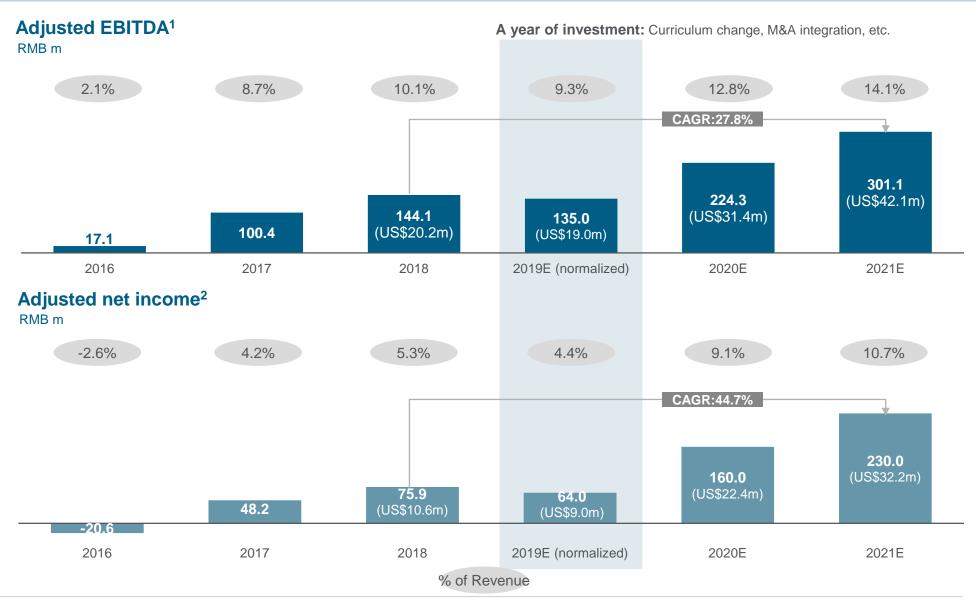






3-year Forecast - Profitability Analysis





^{1.} Adjusted EBITDA = Net income/(loss) - Net interest income + Income tax expenses + Depreciation and amortization (excluding amortization of operating lease right-of-use assets) + Share-based compensation expenses + One-off offering related expenses; 2. Adjusted net income= Net income/(loss) + Share-based compensation expenses + One-off offering related expenses.

USD:RMB=7.1477 (except for historical financial data)





Business Combination and Valuation Consideration



Pro Forma Valuation and Ownership



\$15.00

Pro Forma Valuation

Pro forma valuation	
Illustrative share price (per share)	\$ 10.40
Shares outstanding ¹	\$ 62,387,019
Pro Forma Equity Value	\$ 648,825,000
Est. Closing Cash on Balance Sheet	\$ 90,033,044
Est. Debt Obligations as of 09/30/19 ²	\$ 75,352,000
Est. Cash as of 09/30/19	\$ 20,171,000
Pro Forma Enterprise Value	\$ 613,972,956

Pro Forma Valuation	Metrics (in \$mm)	Multiples
2020E Adj. EBITDA	31.9	19.3x
2020E Adj. Net Income	22.7	28.5x
2021E Adj. EBITDA	42.9	14.3x
2021E Adj. Net Income	32.7	19.9x

Illustrative Sources and Uses

Sources of Funds		
EDTX Cash in Trust ¹	\$65,780,000	10.2%
MetenShareholder Equity Rollover ³	\$525,000,000	81.1%
FPA & PIPE Investors ⁴	\$40,000,000	6.2%
Sponsor Promote	\$16,445,000	2.5%
Total Sources	\$647,225,000	100.0%

Uses of Funds		
Equity Issued to Meten Shareholders	\$525,000,000	81.1%
Cash to Meten Shareholders	\$10,000,000	1.5%
Cash to Balance Sheet	\$90,033,044	13.9%
Estimated Transaction Costs	\$5,746,956	0.9%
Sponsor Promote	\$16,445,000	2.5%
Total Uses	\$647,225,000	100.0%

Pro Forma Share Price

\$12.50

Pro Forma Equity Ownership⁵

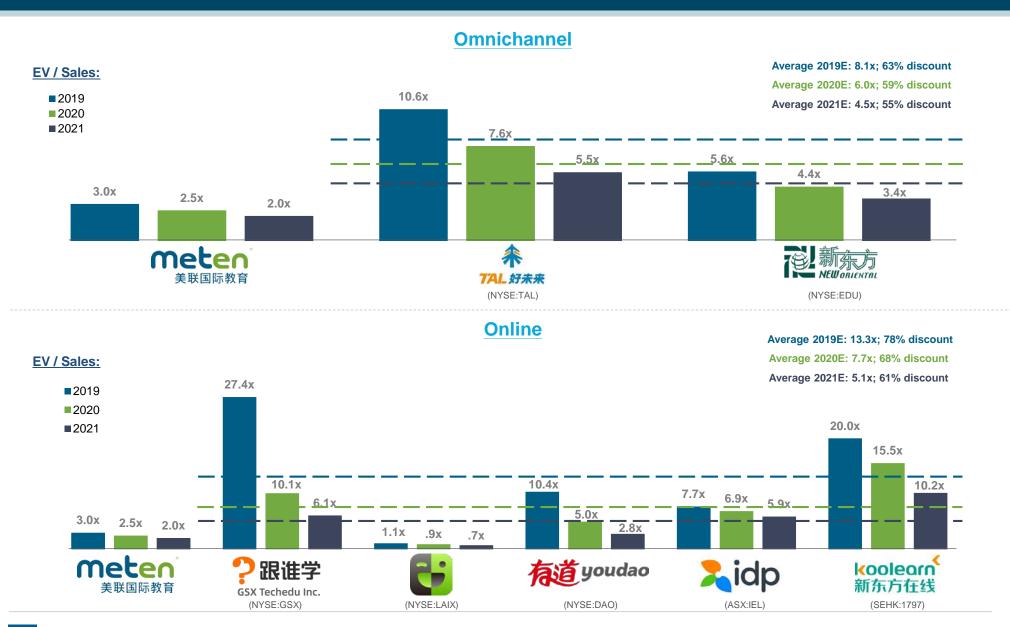
FIO FOITILA Equity Ownership	ψιοιιο	Ψ12.00	Ψ10.00
	<u>Shares</u> %	Shares %	Shares %
Meten Initial Shareholders ³	50,480,769	50,480,769	50,480,769
Earnout Shares, cumulative		4,000,000	11,000,000
Meten Initial Shareholders	50,480,769 80.9%	54,480,769 80.7%	61,480,769 80.2%
FPA & PIPE Investors ⁴	4,000,000 6.4%	4,320,000 6.4%	4,933,333 6.4%
EDTX Sponsors	1,581,250 2.5%	1,883,650 2.8%	2,463,250 3.2%
EDTX Public Shareholders	6,325,000 10.1%	6,831,000 10.1%	7,800,833 10.2%
Pro Forma Shares Outstanding	62,387,019 100.0%	67,515,419 100.0%	76,678,186 100.0%

\$10.40

Note: 1. shares outstanding at close of the merger; assuming no redemption from the trust; including 1.6mm EDTX founder shares; including 3.0mm share options rolled over; excluding public and private placement warrants stroking at \$11.50/share; 2. including \$68mm operating lease obligations as of 09/30/19; 3.assuming full cash-out amount of \$10mm paid to Meten shareholders and including 3,050,701 share options rolled over; 4. assuming full FPA amount is requested and an aggregate of \$20mm from PIPE investors is raised; 5. giving effect to private and public warrants striking at \$11.50/share, using treasury method to calculate the fully diluted shares outstanding at \$12.50 and \$15.00 respectively; excluding unit purchase options

Comparable Companies Analysis (1 of 2)





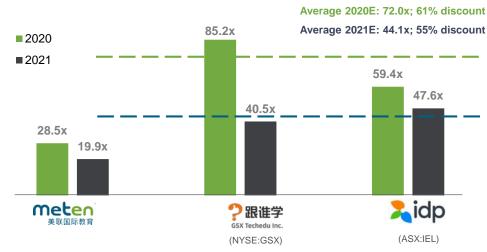
Comparable Companies Analysis (2 of 2)







Price / Adj. Earnings:



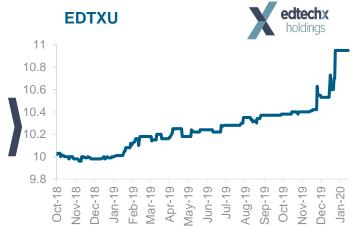
EdtechX Holdings: Specialist EdTech Nasdaq Listed Investment Vehicle





Education and EdTech Specialist Investment Vehicle

Company Name Exchanghe Exchanghe NASDAQ: EDTX, EDTXU,EDTXW Website www.edtechxcorp.com Cash to Date² ~\$65M (~\$10.4 per share)



Targeting growing and profitable management owned companies willing to merge with EdtechX Holdings [...] to make the most of the consolidation and digital disruption opportunities available in the education and training sector globally"

EdtechX Holdings Prospectus

Company Profile



Covered by Thematic Equity Research:



Select Institutional Investors in EdtechX Holdings (from IPO to date)

Name		Total Assets (\$billions) -est		
1	Amundi (Europe)	\$1,600		
2	Azimut Asset Management (Europe)	\$60 (Cornerstone)		
3	Banco Intesa San Paolo (Europe)	\$250		
4	Bank of Montreal (Canada)	\$438		
5	HSBC Asset Management (Europe)	\$370		
6	Panagora Asset Management (US)	\$43		





EDUCATION: POWER TO THE PEOPLE

Exploring Opportunities for Private Capital in Education

EdtechX Holdings Provides A Low-Risk Way To Invest In An Education Technology IPO

Nay 14, 2019 2:55 AM ET | 2 comments | 2 Likes | About EditechX Holdings Acoustion Corp. (EDTX), EDTXU.

EdtechX Holdings - Experienced Management Team & Board





Edtech Sector Specialist + Experience with Capital Markets / M&A / Digital Transition





Charles McIntyre Chairman of the Board and Chief Investment Officer - 51 years old

- Over 25 years of experience of building businesses across sectors including Edtech, Media, and Financial Services
- Co-founder, CEO of IBIS Capital since 2003
- Began his career with the investment firm Apax Partners, spun off its investment banking arm and developed it into a pan-European investment bank. Sold it for >US\$200M in 2005.
- In 2006, co-founded IBIS Capital long/short global hedge fund focused on the media
- In 2013, co-founded EdTech Global to build a conference and research business focused on the education technology and training
- Involved in a number of other initiatives including as a Governor of the National Institute of Economic and Social Research, Chairman of Learnlight, Immerse, founder of EdTech Global Foundation







Benjamin Vedrenne-Cloquet

Chief Executive Officer- 42 years old

- Over 20 years of operational, investment and advisory experience in the Education. Technology and Media industries
- Operating Partner at IBIS Capital since Jan 2013, and co-founder of EdtechX Global
- 2008 2012, International Head of Corporate Development, Strategy and New Ventures for Time Warner (NYSE:TWX), Lead digital transformation of TV and Digital brands (CNN, Cartoon Network...), representing \$650M in revenues and distribution in 15+ countries.
- 2000-2008: Senior management positions at various listed Media and Communication mid caps including Omnicon (NYSE: OMC), Modern Times Group (NASDAQ OMX- MTGA) and Lagardere (EPA: MMB)
- Founder and Chair of the London Edtech Week
- Advisory Board Member of SXSW EDU Conference
- Chairman of the Board of CFBL, an international French Bilingual School in London
- Co-founder Director of Ski Tuition marketplace: SkiBro Technlogies Itd..

Education / Edtech / Training M&A + Investment Experts



International Institutional Support



Owners of leading Edtech industry EdtechX conferences and expert network

Education / Training / Edtech Specialist Investment bank with global coverage









PROVIDENCE EQUIT







Investors









INTESA m SANPAOLO









"Many, many genuinely innovative and exciting companies"



"The latest innovations in the sector that's most tapped to transform the world we live in"



"EdTechXEurope: 'TED Talks' meet the global EdTech community"





Appendix

- -Picture Gallery
- -Revenue Recognition
- -Summary Financial Data



Our Learning Centers







Studio





Panel Discussion



Coffee Bar





Explore Curriculum



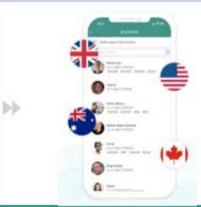
Our Likeshuo Platform





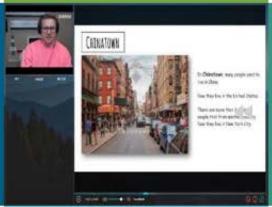


Foreign Teachers





Online Dictionary



PC Interface

Having an Online Class at Anytime



Open Class

DD



A. Illustrative Revenue Recognition¹



Course fees are initially recorded as financial liabilities/ deferred revenues and recognized proportionally throughout the service period



General adult ELT and overseas training services

- The general adult English training service primarily consist of English classroom-based training. Course fees are generally collected in advance as a package or paid under installment plans
- Course fee received are initially recorded as financial liabilities from contracts with customers. Revenues are recognized proportionately as the course hours are consumed

Online ELT services

- We operate "Likeshuo" platform to offer online live streaming English training services. Customers enroll for online courses by the use of prepaid study cards
- The proceeds collected from the study cards are initially recorded as financial liabilities from contracts with customers. Revenues are generally recognized proportionately as the course/service hours are delivered

Junior ELT services

- We offer junior English training services under "Meten" brand and "ABC" brand. Customers attend the classroom-based training for predetermined course hours over a predetermined period of time.
- The proceeds collected for the study cards are initially recorded as financial liabilities from contracts with customers. Revenues are generally recognized proportionately as the course/service hours are delivered

^{1.} For course fees generated from general adult English training, international standardized test preparation courses and online English training.

Summary Consolidated Income Statement





	For the Year Ended December 31,			For the Nine months ended September 30,			
	2016	2016 2017	201	018	2018	20	19
_	RMB	RMB	RMB	US\$	RMB	RMB	US\$
(In Thousands, Except for Percentages)				Unaudited	Unaudited	Unaudited	Unaudited
Revenues	801,545	1,149,721	1,424,234	199,258	1,064,617	1,094,967	153,192
Cost of Revenues	(344,810)	(467,967)	(627,996)	(87,860)	(457,881)	(558,775)	(78,175)
Gross Profit	456,735	681,754	796,238	111,398	606,736	536,192	75,017
Operating Expenses:							
Selling and Marketing Expenses	(268,643)	(373,065)	(425,217)	(59,490)	(315,586)	(323,254)	(45,225)
General and Administrative Expenses	(198,431)	(237,509)	(293,157)	(41,014)	(208,944)	(256,382)	(35,869)
Research and Development Expenses	(18,187)	(21,217)	(26,178)	(3,662)	(20,075)	(25,365)	(3,550)
(Loss)/Income from Operations	(28,526)	49,963	51,686	7,232	62,131	(68,809)	(9,627)
Interest Income	2,578	4,103	1,150	161	836	677	95
Interest Expenses	(769)	(9)	(8)	(1)	(7)	(1,541)	(216)
Foreign Exchange Gain/(Loss), Net	67	(184)	21	3	48	(25)	(3)
Gains on disposal of subsidiaries	-	-	-	-	-	583	82
Gains on Available-for-sale Investments	890	2,485	3,916	548	3,909	-	-
Government Grants	4,434	4,046	7,817	1,094	5,832	5,184	725
Equity in Income/(Loss) on Equity Method Investments	(842)	(150)	1,668	233	2,913	3,590	502
Others, Net	2,890	(373)	1,649	231	(555)	3,085	432
(Loss)/Income Before Income Tax	(19,278)	59,881	67,899	9,501	75,107	(57,256)	(8,010)
Income Tax Expense	(7,869)	(19,539)	(14,454)	(2,022)	(13,187)	(2,296)	(321)
Net (Loss)/Income	(27,147)	40,342	53,445	7,479	61,920	(59,552)	(8,331)
Add:							
Share-based compensation	6,557	7,886	7,648	1,070	5,825	5,364	750
Offering expenses	-	-	14,766	2,066	7,284	16,212	2,268
Adjusted net income	(20,590)	48,228	75,859	10,615	75,029	(37,976)	(5,313)
Subtract:							
Net interest income / (loss)	1,809	4,094	1,142	160	829	(864)	(121)
Add:							
Income expense / (benefit)	7,869	19,539	14,454	2,022	13,187	2,296	321
Depreciation and amortization	31,659	36,768	54,944	7,687	34,149	43,439	6,077
Adjusted EBITDA	17,129	100,441	144,115	20,164	121,536	8,623	1,206

Consolidated Balance Sheet



	As of December 31,			As of September 30,		
	2017	2018		201	19	
	RMB	RMB	US\$	RMB	US\$	
(In Thousands)			Unaudited	Unaudited	Unaudited	
Ocal and Ocal Englished	004 770	474.070	04.400	444470	00.474	
Cash and Cash Equivalents	321,776	174,679	24,438	144,173	20,171	
Operating lease right-of-use assets	-	-	-	495,681	69,348	
Total Assets	905,514	1,006,746	140,849	1,504,538	210,494	
Deferred Revenue (current)	341,328	432,083	60,451	408,829	57,197	
Deferred Revenue (non-current)	42,707	52,169	7,299	39,220	5,487	
Financial Liability from Contracts with Customers	437,027	423,163	59,203	520,855	72,870	
Operating lease liabilities (current)	-	-	-	154,293	21,586	
Operating lease liabilities (non-current)	-	-	-	332,304	46,491	
Total liabilities	958,870	1,121,349	156,882	1,673,258	234,097	
Total mezzanine equity	219,619	-	-	-	-	
Total Shareholders' Deficit	(272,975)	(114,603)	(16,034)	(168,720)	(23,603)	
Total Liabilities, Mezzanine Equity and Shareholders' Equity	905,514	1,006,746	140,849	1,504,538	210,494	

Consolidated Cash Flow Statement



_	For the Year Ended December 31,			For the Nine I	Months Ended S	eptember 30,	
_	2016	2017	2018		2018	2019	
	RMB	RMB	RMB	US\$	RMB	RMB	US\$
(In Thousands)				Unaudited	Unaudited	Unaudited	Unaudited
Net Cash Flow Generated from Operating Activities	92,624	259,708	78,535	10,987	12,685	7,627	1,068
Net Cash Used in Investing Activities	(110,586)	(128,629)	(74,793)	(10,464)	(83,624)	(71,954)	(10,066)
Net Cash Generated From/Used in Financing Activities	123,636	6,021	(142,633)	(19,955)	(96,238)	33,177	4,641
Net Increase/(decrease) In Cash And Cash Equivalents and Restricted Cash	105,674	137,100	(138,891)	(19,432)	(167,177)	(31,150)	(4,357)
Cash and Cash Equivalents and Restricted Cash at the Beginning of Year	85,583	191,257	328,357	45,939	328,357	189,466	26,507
Cash and Cash Equivalents and Restricted Cash at the End of the Year	191,257	328,357	189,466	26,507	161,180	158,316	22,150